Jewish National Fund

CAMPAIGN PLANNING SUMMIT AND BOARD OF TRUSTEES MEETING

September 16, 2019
Grand Hyatt · Washington, D.C.

Declaration Room A-B - Floor 1B

Chaired by Ben Gutmann, 2020 Vice President, Campaign



2019 NATIONAL DC JEWISH NATIONAL FUND

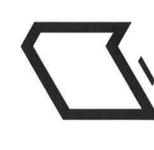
Your Voice in Israel





Monday, September 16

7 :30 am	Breakfast Available in Foyer Outside Declaration Room A-B
8:30 am	Welcome Ben Gutmann, 2020 Vice President, Campaign Dr. Sol Lizerbram, President, JNF-USA
8:45 am	The Strategic Vision of Jewish National Fund-USA Russell F. Robinson, Chief Executive Officer, JNF-USA
9:00 am	Major Gifts Strategies Nina Paul, Vice President, Major Gifts Bernice Friedman, Assistant Vice President, Major Gifts
9:30 am	Women's Philanthropy Sets the Pace Myra Chack Fleischer, President, Women for Israel
10:00 am	JNF Breakfast for Israel - Deconstructing the Method of a Successful Program Jim Riola, National Co-Chair, Community Campaign
10:30 am	10,000 Donors at \$1,000 Robert Weiss, National Co-Chair, General Campaign Robert Cohan, National Co-Chair, General Campaign
11:00 am	Messages, Images, and Materials for the 2020 Campaign Vivian Grossman, National Vice President, Marketing Sam Goldberg, Assistant Vice President, Marketing
11:15 am	2020 VisionHow to Boost your Campaign with Legacy Giving Matt Bernstein, Chief Planned Giving Officer
11:45 am	JNF's Fastest Growing Donor Demographic - The Success of JNFuture Jason Zenner, JNFuture Chair Chad Holtzman, JNFuture Vice Chair
12:00 pm	Lunch Break
12:30 – 1:30 pm	JNF-USA Board of Trustees Meeting (All are Invited to Attend) Dr. Sol Lizerbram, President, JNF-USA Jeffrey E. Levine, Chairman of the Board, JNF-USA
1:30 – 3:00 pm	Telling the JNF Story - Strategies to Effectively Communicate the Pioneering Work of Jewish National Fund to Build the Land of Israel Ron Nehring, Director of International Training, The Leadership Institute



JEWISH NATIONAL FUND

Your Voice in Israel

2020 Major Gifts Campaign Nina Paul, Vice President, Major Gifts

Bernice Friedman, Assistant Vice President, Major Gifts



As of 9/4/2019 the 2019 Major Gifts Campaign Has Raised \$58,910,872

All - CPR By Gift Level

Actuals	as of 09/04/2017	Actuals	as of 09/04/2018	Actuals	as of 09/04/2019	FY 2019 Goals		Variance	as of 09/04/2019
DONORS	AMOUNT	DONORS	AMOUNT	DONORS	AMOUNT	DONORS	AMOUNT	DONORS	AMOUNT
126	\$29,318,743	111	\$36,044,929	108	\$37,006,417	125	\$19,275,000	ယ်	\$961,488
76	\$4,800,412	71	\$4,343,034	87	\$5,524,105	108	\$5,556,205	16	\$1,181,070
112	\$3,407,825	149	\$4,483,355	137	\$4,125,883	330	\$8,593,611	-12	(\$357,472)
462	\$5,850,995	488	\$6,230,431	534	\$6,749,085	924	\$9,851,513	5	\$518,654
974	\$5,431,313	973	\$5,466,784	988	\$5,505,383	2,146	\$11,991,923	15	\$38,599
1,750	\$48,809,287	1,792	\$56,568,533	1,854	\$58,910,872	3,633	\$55,268,252	62	\$2,342,339
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Jewish National Fund Major Gift Goals

- To Achieve 3600 Units and \$85 Million
- Need To Generate 10,000 Donors Annually Giving \$1,000 or more
- A Healthy Major Gifts Campaign Should Reflect Its Major Gifts At 85% of Its Overall Campaign
- **Currently our Major Gifts Campaign Represents Approximately** 73% of the overall Campaign



How JNF Will Achieve The Goal

We MUST break down barriers and NATIONAL ORGANIZATION recognize we are a

always be Referring, Recommending, While assisting each Local Community with their respective goals, we must and Courting Potential Donors Throughout The Country



To Assist with MAJOR GIFTS CULTIVATION National Tools Which JNF Offers



- Identification of Past Donors, Lapsed Donors,
- Zip Codes, Addresses and more!
- President's Society Mission & Negev Society Mission
- Conference calls with VIPS and dignitaries

Major Donor thank you events- regionally and nationally

- JNF lay leadership training seminars
- **WE ALL HAVE A SINGULAR PURPOSE
- WE ARE A MISSION DRIVEN ORGANIZATION WITHOUT



To Assist with MAJOR GIFTS CULTIVATION Additional Tools

We Offer:

- Staff & Lay Leaders who are available to travel to YOUR **LOCAL COMMUNITIES to help Close Gifts**
- A Newly Created Major Gifts Department
- Senior Management
- Speaker's Bureau
- Russell Robinson and Sol Lizerbram
- Nina, Bernice, and their Major Gifts Leadership TEAM!
- Makor Members
- Access to JNF podcasts



Our Major Gifts Department

Executive Director, Nathonal Major Donor Advancement Marina Furman **Major Gifts Professional Staff Structure Executive Director, National** National Campaign Director, **Major Donor Relations Major Gifts Directors** Community/Regional Glen Schwartz **Major Gifts** Diane Scar **Executive Director, National Major Donor Advancement** Yossi Kahana glan Okice in Surces JEWISH NATIONAL FUND

Major Gifts Director,

Itzik Becher

Desert States and

Major Gifts Director, Greater Los Angeles Jodi Marcus

Major Gifts Director, Northern Florida Uri Smajovits

Beth Stern (starts 7/1/19) Major Gifts Director, Chicago

Southwest





Our Major Gifts Leadership Team



- Nina Paul, Vice President, Major Gifts- Cincinnati
- Bernice Friedman, Assistant Vice President, Major Gifts-Las Vegas
- Susan Farber- Phoenix
- Debby Riegel-New York
- Danielle Hankin- Philadelphia
- Rhonda Sheakley- Cincinnati
- Michael Blank- Boston



Our Major Gifts Team

- Our Team will be traveling the country and helping each of YOU **Close and Steward Donors**
- move up to the Major Gifts Level your General Campaign donors to IDENTIFY Donors who can Everyone on the JNF TEAM will be helping YOU to review all of
- Who can we speak to about a Multi-Year Gift? A Blended Gift?
- \$25,000 and up!...With your approval of course!! Our Major Gifts Committee will call and thank all of your donors



We Will Help You!

- Create a Stewardship and Mentoring Campaign to help your Donors feel closer to the Jewish National Fund and Feel Closer to JNF's Mission and Vision
- We will engage NEXTGEN Donors, both individually and in coordination with JNFuture when appropriate
- to achieve Financial Success Each Local Major Gifts Committee needs metrics, strategic goals, and written plans
- We must prioritize the CROSS-FERTILIZATION of Donor acquisition through effective relationship mapping and management
- We will coordinate Major Donor events that are associated with National JNF happenings such as Winter Connection and bring Donors together more often



Points To Consider

- The Newly Created Major Gifts Department Will Work Closely With Planned Giving on:
- Blended gifts
- Bequests and annuities
- Leverage the connections of your board membersnot just Locally, but NATIONALLY
- Campus Bernice will be working closely with Ken Segel on developing fundraising strategies for the Beersheva









Points To Consider

- \$300 Million Dollar Capital Campaign
- Consider approaching Major Donors who in addition to figure gift to the Campus their annual gifts to JNF will make a sizeable 6 or 7
- We MUST prioritize the Cross-Fertilization of Donor acquisition through effective relationship management
- Bring your Major Donors together more often both Donor Appreciation Events Donor Weekend, National Conference, and Local Major Locally and Nationally: i.e., Winter Connection, Major



Takeaways

- Your Major Gifts Team is here to help you!!!
- Every Local Community must have active robust Major Gifts Committees
- attend as many Major Donor events as they can around the country Encourage your Major Gifts donors ONLY (No exceptions - No prospects) to
- Leverage the connections of your Board and Board of Trustees
- Show your donors how their dollars have been put to work- Show them their return on investment
- Integrate, utilize, and promote JNF's Matching gift opportunities
- Our team can help you understand your Major Gifts Metrics- and **Evaluative Tools**
- The Major Gifts Campaign MUST raise 85% of the total overall Campaign
- Major Gift Fundraising is a year-round activity as Jewish National Fund is a year-round organization

Jewish National Fund Women for Israel

Women's Giving-Setting the Pace 2020 Campaign Year



Your Voice in Israel



JEWISH Glows Voice in Essael



Women are Powerful

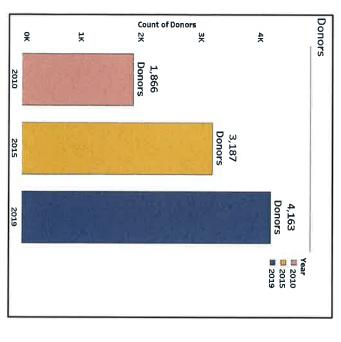
- Who are women? 50.8% of the population.
- the wealth What do they control? Women control more than 60% of
- 45% of US millionaires are women.
- makes up approximately 27% of the annual campaign. What do women do for JNF? Women's giving currently



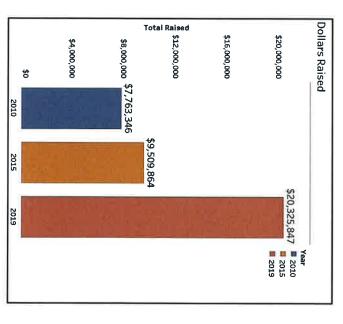
'The rising economic clout of women is perhaps one of economic shifts of recent the most significant decades'

RBC Wealth
 Management

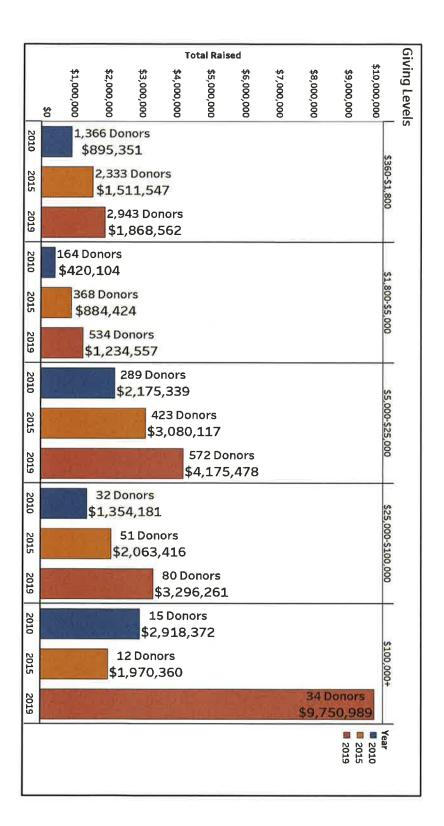




*The total number of female donors increased by 123% from 2010 to 2019.



*The total amount of \$ raised by female donors increased by 162% from 2010 to 2019





NATIONAL FUND

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Women's Campaign.... We are not JUST the



We will help build the FUTURE of JNF.



Focus for 2020

- Regional Training/Board Retreats
- **Engage Working Women**
- Planned Giving for WFI



Regional Training/Board Retreats

Let's focus on:

- Each region to devise an annual plan to achieve goals at each giving level.
- Partner retention-once we've got them, let's keep them!
- Move women up the giving ladder.
- Recruitment bring in new women into the organization.
- Increasing average gift amounts and not just renew
- How do you see your chapter implementing these focus points for 2020?



Bridging the Gap

40% of US households have women as primary breadwinners

- 71.5% of women with children under the age of 18 participated in the U.S. workforce in 2018.
- 40% of businesses in the United States are women-owned
- More than half of Forbes' 50 Most Influential CMOs of 2018 are women.

Forbes

Engage Working Women of all ages from 40 plus

- · Who?
- Working women age 40 plus.
- How?
- Need to create specific programming that is tailored to their needs.
- Utilize our two JNFuture WFI liaisons to build a bridge for those aging out of the futures- as well as bring in new working women aged 40-60.



Bridging the Gap

Planned Giving

- High-income women are more likely than men to use complex gift planning tools.
- Women are more likely to give a bequest to religious, health, human services, and environmental organizations than men.
- Those without children are far more likely to make a planned gift.
- Who
- Women aged 65 plus.

How?

- Create a planned giving committee and train members and regional chairs on how to identify a planned giving prospect.
- Hold exclusive, women-only, planned giving parlor meetings run by women



Deconstructing a Successful JNF Breakfast for Israel





What is a JNF Breakfast for Israel

- Complimentary- no cost to attend
- Held on a weekday morning with networking time prior to program
- 1-hour program
- Serves breakfast
- Uses Table Captain model to recruit attendees
- Keynote speaker
- ASK
- Immediate followup with attendees





PANTIONAL | Guar Poise of Street | What is NOT a JNF Breakfast for Israel?

- Events that charge a couvert
- Weekend or mid-day
- Program lasts longer than 90 minutes No table captains
- Does not have a solicitation
- Does not use pledge cards





Key Elements of a Successful BFI

- Program
- Speaker
- Location
- Roles and responsibilities
- Chair/Co-Chairs & Table Captains
- Making the Ask The right choice
- Post-Breakfast Follow Up



Objectives

- Outreach and educate the entire community about JNF
- Generate new supporters
- Re-engage <u>LAPSED</u> donors
- Cultivate existing donors
- community Demonstrate JNF's strength in the
- Leadership Development



National Goals

- Hold 37 Breakfast for Israel events around the country
- Increase nationwide participation by 10%
- Raise \$3M
- Increase number of donating breakfast participants to 70%
- Renew 10% lapsed donors



months prior to event date. Identify Breakfast Chair(s) a minimum of six

Responsibilities:

- Recruits and leads committee members
- Recruits and assists in training Table Captains





Table Captains are crucial to a successful event

- Recruiting new Captains and getting them to make your attendee goal personal calls to fill their table will help you attain
- previous Breakfast or hosted/attended a parlor captains, existing JNF donors who have attended a meeting in your community. The best sources of captains are previous year's



Role of Table Captain during Eve

Greet their guests

Thank them for attending

Set the tone for the event-upbeat, inspiring and FUN!

Answer questions at the table

LEAD THE WAY... Fill out pledge card

Be sure to say THANK YOU





Speaker

 Select your speaker appropriate to your venue and attendance goals



Venue

- Consider a venue that has a special quality
 (i.e. location, image, history, etc.) or grandeur
- Location should also be convenient so attendees can easily head off to work at the conclusion





BE STRATEGIC!

supporters We want to fill the room with potential

touch fundraising tremendously with personal campaign gifts, but you can elevate Breakfast primarily closes community

PRE-EVENT

Strict adherence to the schedule is necessary so guests may leave on time!

 7:00-7:30am Staff, Table Captains, volunteers, and Muss Alum/High School students arrive

7:30am Doors Open

7:30-8:00am Meet and Greet





DURING THE EVENT

8:00am Program Begins

- Welcome (2 mins) (scripted)
- Food is served (family style)
- JNF Story may include a short JNF Video. This is scripted (15 minutes)
- Ask -Also scripted and orchestrated (5 mins)
- TCs will instruct individuals to raise their hand once they complete their pledge card
- Students will collect the cards and hand the donor a flag of Israel in exchange (5 mins)
- Speaker (30 mins)
- Thank you and send guests on their way (2 min) scripted

9:00am Program Concludes **MUST conclude at 9am sharp**









It's all about the follow up!

YOU CAN NEVER SAY THANK YOU ENOUGH!!

THANK YOU!



Your Voice in Israel

Jewish National Fund Campaign Summit Growing the General Campaign 2020 Campaign



General Campaign - The BIG Picture -The Road to Major Donors

- The General Campaign is gifts from \$1,000 \$4,999
- The Goal: 10,000 donors giving \$1,000 or more ANNUALLY
- The Context:

As of Sept. 1, 2019	As of Sept. 1, 2019 General Campaign	Major Gifts
Number of	3,700	1,820
Donors		
2019	\$6 million	\$58 million
Donations		



classroom to boardroom. The General Campaign is a significant step in the JNF journey from

- \$1,000 gift is a watershed particularly for younger donors
- Expect 40% of GC donors to eventually become Major Donors
- First level with Society Level Recognition
- Doctors for Israel

\$1,000

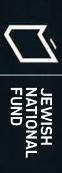
Chai Society Lawyers for Israel \$1,000

\$1,800

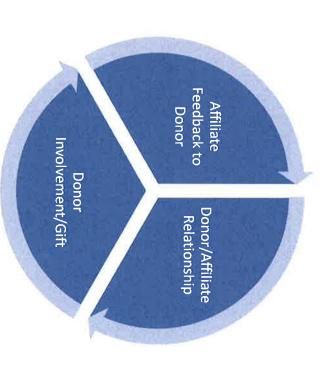


New Energy to the General Campaign

- The Eretz Society
 10,000 @ \$1,000 Campaign
- The Shopping List



The Virtuous Circle of Major Gifts





The General Campaign Shopping List

- Expands on the success of the Virtuous Circle
- Introduce General Campaign donors to JNF Affiliates
- Affiliates provide 2 or 3 donation opportunities between \$1,000 \$4,999
- Repeatable program requirements
- New source of interest for donors; New source of Donors for Affiliates
- Opportunity to introduce Task Force
- Affiliates provide feedback to build relationship
- Program progress/objectives; builds donor interest
- Affiliates encourage donor involvement/visits
- Affiliate relationship and donor involvement begin the 'Virtuous Circle'!



The General Campaign Shopping List **Example: Green Horizons**

- \$1,000 scholarship enrolls a student for one year
- \$2,500 provides outdoor gear for five students





Example: Red Mountain Riding Academy The General Campaign Shopping List

- \$1,800 provides one year's riding therapy \$3,600 funds a class visit from local schools





The Shopping List - Next Steps

- Gather feedback from Professional and Lay Leadership
- Solicit Affiliates for donation ideas in the \$1,000-\$4,999 range
- Develop feedback mechanism to GC level donors
- Administration of Shopping List designation, donation and
- acknowledgement
 Rollout Goal 2nd Quarter of 2020 Campaign (January 2020)

Our Vision: Updated Language

Unparalleled in the Jewish philanthropic world, Jewish National Fund-USA's strategic vision has been, and always will be, to ensure a strong, secure, and prosperous future for the land and people of Israel

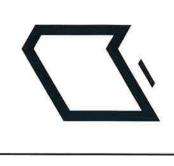
connecting to our land. We plant trees, build houses and parks, source water solutions, buy fire trucks, and improve Everything we do — every project, initiative, and campaign we take on — is integral to our vision of building and the lives of people with special needs

We boost tourism, support Aliyah, promote Zionist education and engagement, build medical centers and trauma centers, fund agricultural and culinary research, and run an American semester abroad high school in Israel

We do all these things because each project, each program, each partnership, is consistent with our strategic vision - population growth in the north and south, connecting the next generation to Israel, infrastructure development, ecology, forestation, heritage preservation, and more — all for the land and people of Israel







JEWISH NATIONAL FUND

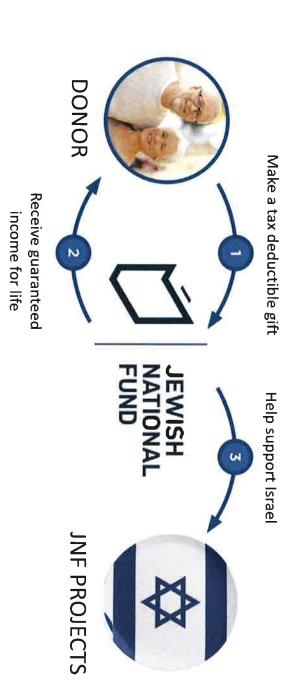
Your Voice in Israel

2020 Vision...

How to Boost your Campaign with Legacy Giving



HOW A GIFT ANNUITY WORKS





OUR HIGH CGA RATES ARE NOW HIGHER

SINGLE-LIFE GIFT ANNUITY*

, ,	77	76	75	74	73	72	71	70	69	83	67	66	65	AGE
0.0	790 N	6.6%	6.5%	6.3%	6.2%	6.0%	5.9%	5.8%	5.7%	5.6%	5.5%	5.4%	5.3%	RATE
& Over	00	68	88	87	86	85	84	83	82	81	80	79	78	AGE
0.070	7000	9.5%	9.2%	8.9%	8.6%	8.4%	8.2%	8.0%	7.8%	7.7%	7.5%	7.3%	7.0%	RATE

^{*}Two life rates will vary. Call for a quotation.



THE LAST GREAT TAX BREAK

Retirement Assets Are The Best Assets To Leave To A Charity In Terms Of Maximizing Tax Benefits To Your Donors Loved Ones





IRA ROLLOVER RULES:

- Must be over the age of 701/2
- Can only make direct charitable gifts of up to \$100,000 pp
- distributions (RMD) The distribution will count towards their required minimum
- gross income and offers many tax advantages whether your donor itemizes or take the standard deduction The amount donated will **NOT** be included in adjusted
- Must direct the rollover to JNF from brokerage firm



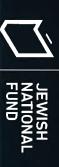
HOW A DONOR ADVISED FUND WORKS

- which can then be used for distributions to charities The donor creates the Donor Advised Fund (DAF) and funds it with assets
- many public charities from the DAF* full amount of the gift, and can make distributions thereafter, year to year to The donor receives a charitable tax deduction in the year of the gift for the



DONOR ADVISED FUNDS

- Establish for minimum of \$10,000
- Add to DAF over time
- Do not have to distribute
- You may use to pay a pledge*
- You have a choice regarding investment of the DAF funds
- Pass to next generation or successor
- and \$1million DAF Low Admisitrative Charges of 25bps - No chargeFor WCC
- 15% minimum to JNF program areas





WHO IS A PLANNED GIVING PROSPECT



Philanthropy and Estate Planning:

- 31% of high net worth Americans feel it is important to leave part of their wealth to charity
- Only 20% of those with a bequest notify the charitable beneficiary
- Once a charity is included there is a 1-3% chance of removal later in life





The Significance of the Baby Boomer Generation (born 1946-1964):

- About 10,000 will turn 65 today
- Over the next 14 years, each day 10,000 people will celebrate their 65th birthday
- The aging of this huge cohort of Americans (currently over 50 million Americans are over 65) will dramatically change the demographics of this country. By 2050, 80 million people in the U.S. will be 65 years or older.



Older Generations and Wealth:

- and charities The Baby Boomer generation is expected to eventually transfer \$59 trillion to heirs
- The population over the age of 50 control 70% of the privately held assets in the
- Potential gifts to charity could exceed \$8 trillion
- If we do not ask, we will not receive those dollars for JNF and Israel



Every Prospect is a Planned Giving prospect-but what should you look for:

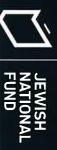
- 50 years or older
- Passion for JNF and Israel-long time donor, even if in small amounts
- Children or heirs?
- Timing
- Tax issue
- Income needs







FROM PROSPECTS TO DONORS



Six Degrees of Separation:

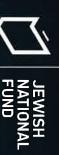
- How can you help increase planned giving donations to Jewish National Fund?
- As board members you are ambassadors for JNF and Israel.
- Do your relatives, friends, colleagues and acquaintances know about your involvement in JNF?
- Do they know what JNF is about and our mission?
- Talking up your role in JNF increases our exposure and can lead to conversations about planned giving



Fact Finding Conversations:

- Who are they?
- Do they have a spouse? Children?
- Are they working? Retired?
- Intent to retire-when?
- Assets?
- Why is this important?





Your Story:

- Why is Israel important to you?
- Your trips to Israel and JNF sites
- Do you have a planned gift?
- Share your decision to make such a gift





Planned Giving gives people options, and makes the most of their laws, while making a difference in Israel. donations. It allows people to take advantage of the existing U.S. tax

JNFuture



JEWISH NATIONAL FUND

Your Voice in Israel



The fastest growing demographic of donors!

- As of September 1, there are 499 donors giving 28% increase \$1000 or more compared to 359 in 2018. That's a
- There are 557 donors giving a \$360-999 compared to 341 in 2018. **That's a 39% increase**
- 104 donors under the age of 40 are giving \$1800-
- 56 donors under the age of 40 are giving \$5000+



- All JNFuture donors who give \$1000+ are opportunities recognized as equal major donors, invited to major donor exclusive events and leadership
- JNF invested close to \$2 million in FY19, trips to Israel, and expanding the professional team including events, leadership development,
- JNFuture raised \$1,682,065.65

JNF's investment Pays for Itself!



JNFutures are not just giving – they are doing!

- 15 JNFuture board across the country made up of 158 Donors
- 14 leaders make up the JNFuture National Board
- 50 JNFutures are serving on JNF Task Forces
- 20 JNFutures are serving on national committees
- 3 JNFutures are on the Makor team



2019 Highlights

- LA's board tripled in size.
- participation. Chicago held a JNFuture event with 100% gift
- competitive waitlist. Philadelphia has a 15 person board and a
- Our combination of trips and leadership trainings have allowed us to build stronger leadership across the country



What makes a Millennial want to be Philanthropic?

- Transparency
- Impact
- Grassroots
- Education
- Community
- Leadership



How to engage JNFutures in YOUR region

- Host a Shabbat dinner for young professionals in your home
- Create networking events both within and across specific fields
- Offer to mentor someone
- Invite them to your events
- Create leadership opportunities





JEWISH NATIONAL

TELLING THE JNF STORY

Strategies to Effectively
Communicate the
Pioneering Work of Jewish
National Fund to Build the
Land of Israel
Ron Nehring

What is the listener looking for?

VALUE for his/her time and attention

CREDIBLE. INTERESTING. RESPECTFUL.

Intuitive judgments



First, we need to understand how people think, judge and choose.



Intuition

- Recognizing
 Visuals
 Behaviors
- Judging

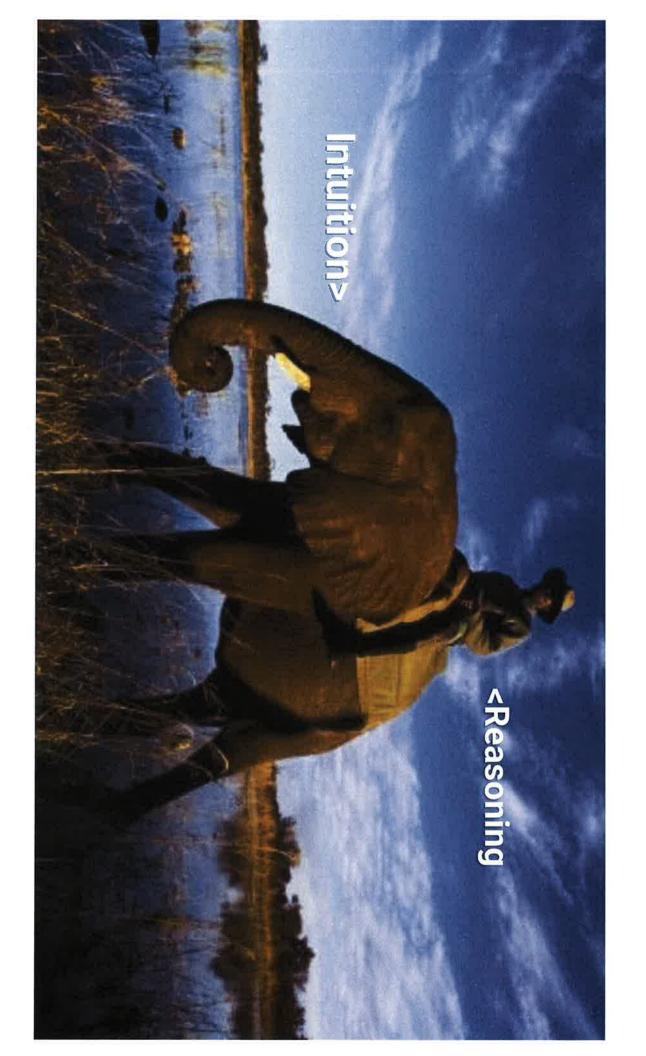
Choosing

Automatic

Reasoning

- Explaining
- Persuading
- Conscious, not automatic.





Intuition is an <u>automatic</u> response to things we recognize.

Judging and choosing based on what we know. Or believe.

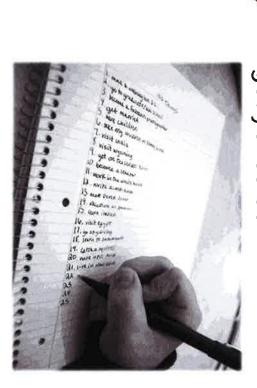


You're going to be home very, very late...

Intuition: "This is doing to be unpleasant."

Get me out of this!

Reasoning: Come up with arguments why I shouldn't get yelled at.







In strategic communications your available bandwidth to explain/persuade is severely limited.



The advantage goes to the communicator who starts with the elephant on his or her side.

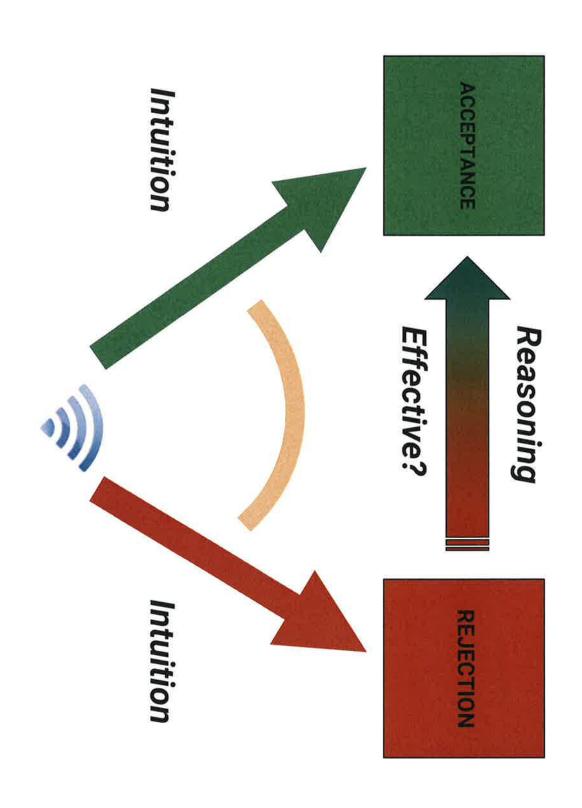


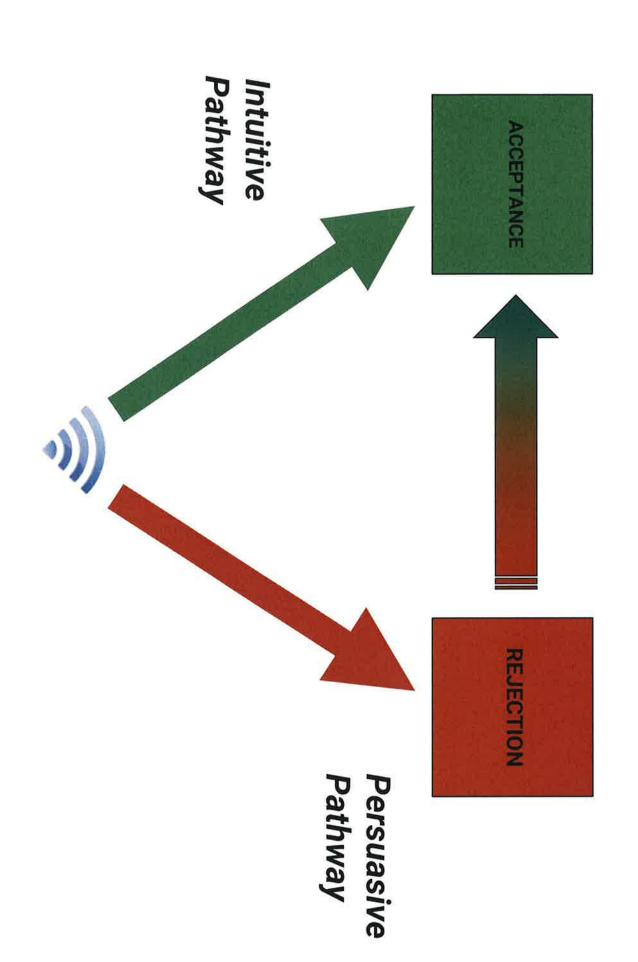
judgments? sending to trigger people's intuitive What kind of signals are you



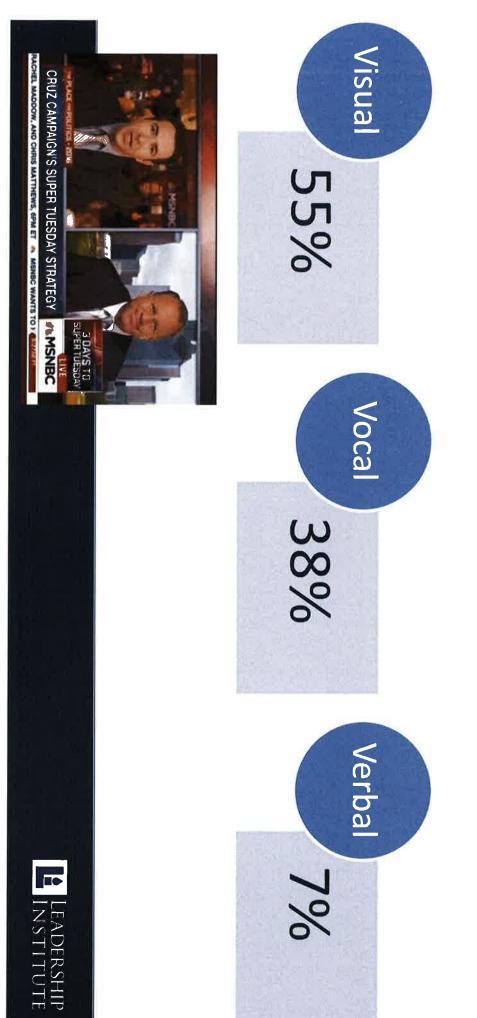
Visual signals
Behavioral signals
Affiliations
Allies and adversaries







What influences our perception?



Read this book



-- WILLIAM DRY, coastner of Setting to Yes and author at The Power at a Positive No Source of the reversal strawers and was expendence at the FB. This work is tilled with doctors of useful the and telliminates that can be applied in mediately.

Influencing, Attracting, and An Ex-FBI Agent's Guide to Winning People Over

THE

SWITCH

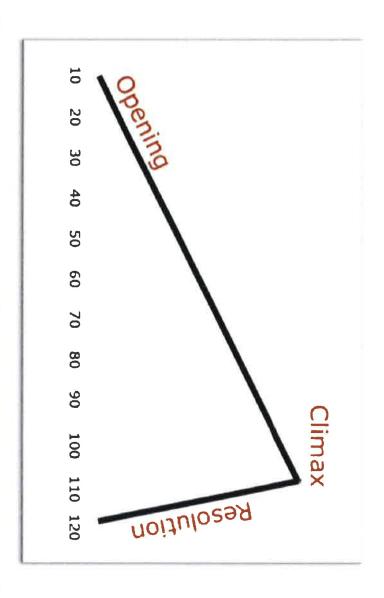
JACK SCHAFER, Ph.D., MIN MARVIN KARLINS Ph.D.



Stories are about people. And they go through an People have names. experience.

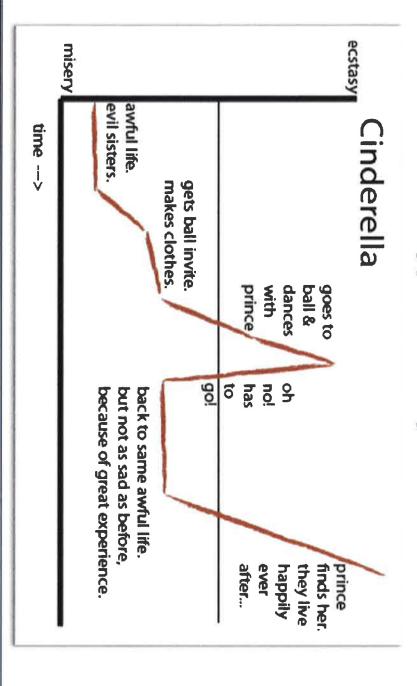


A Story "Shape"



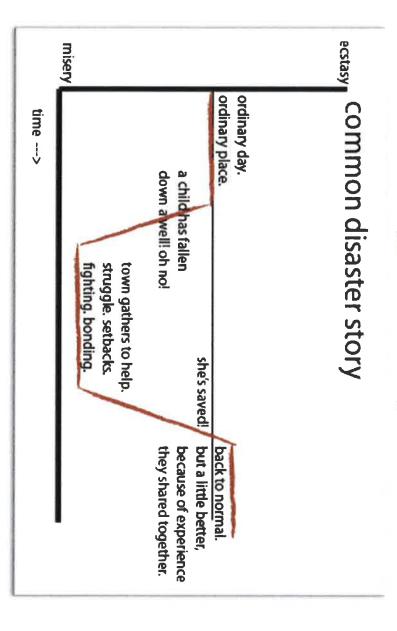


A Typical Story Arc





A Typical Story Arc





Elements of Story

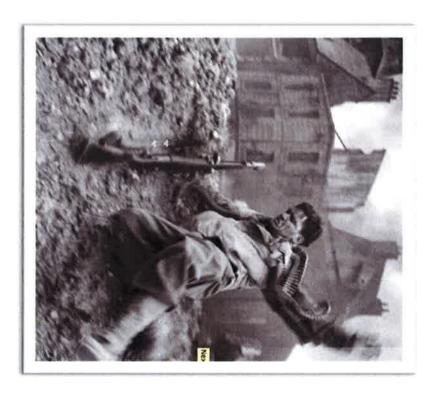
1. A hero or victim.





Elements of Story

- A triggering event
 An object of desire/quest or
- journey. Obstacles & failed attempts



Elements of Story

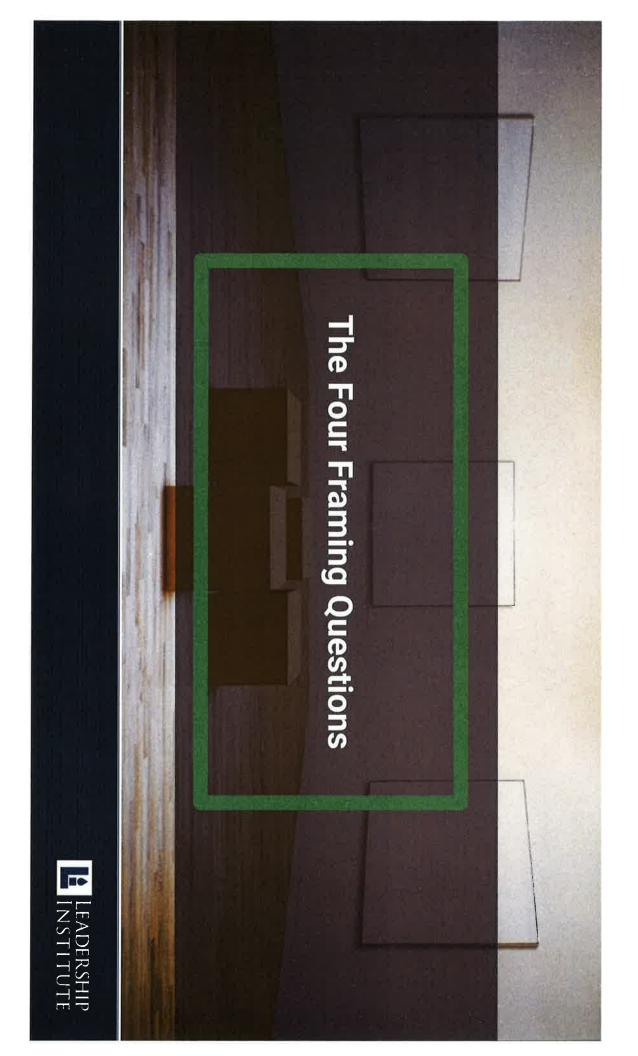
5. Turning Point6. Resolution



Spike Your Presentation







1. Who am I talking to?

Who in the audience are you truly seeking to persuade? *Not just who is in the room.*

Speak to that person/those people. Share your comments to persuade them specifically.



2. What do I want them do to?

Call to action.

What action do you ultimately want them to take?

Join a society? Attend an event? Something else?



3. What is the relevant context?

What else is happening in the world of the target audience that should be factored in to your comments?

Recent events? Important issues? Key figures? People they particularly respect or dislike?



4. What are their options?

what else could the audience do? Other than what you want them to do,



Apply the framing questions

in your comments. Do not pose the framing questions

Keep the <u>answers in mind</u> as you develop your comments.



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Setup influences credibility and attention

Room setup needs to put the speaker in control.

Podium? Table? Where do your notes go?

Seating arranged for a presentation? Empty chairs?

Audio setup and tested?

Microphone for the audience during Q&A?

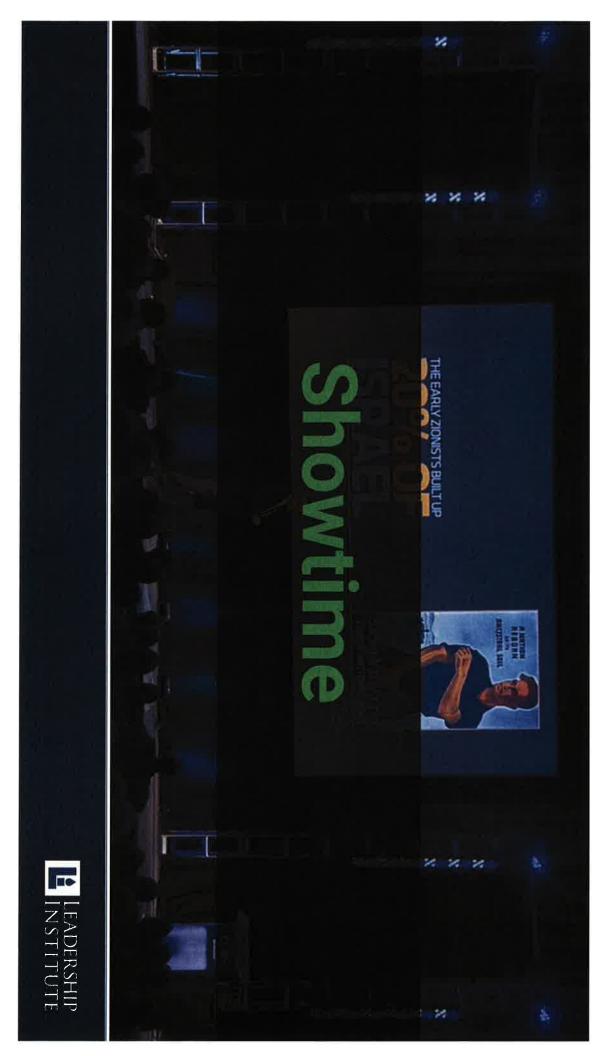
Signage?

Distractions? Temperature. Windows. Food situation.



Handouts

LEADERSHIP INSTITUTE



How to dress

audience to wear. Dress one step above what you expect the

clean shoes, clothes fit properly, pen, no light jackets Men: No odd ties, white or light blue shirt, proper tie knot,

Ladies: Balanced jewelry, balanced makeup.



Key Questions for a Program

What's the order?

Who is doing the introduction? Or, self-introduction?

How long do we go?

How are we handling Q&A?

Who is closing off the Q&A?

Who is making the close?



Introductions

Performed by someone most familiar to the audience.

Concise: 1 x 3

One minute, three points of interest

Highlight a connection to the group



Taking center stage

Look at the person who introduced you as you approach.

Smile! Everyone is now looking at you.

Turn to the audience with a smile.

speak today... introduction, and thank the audience for the opportunity to Greet the audience, thank the person who gave the



Checklist for a strong presentation

- ☐ Be cheerful.
- Engage the audience with your eyes.
- "Tell them what you're going to tell them, tell them, and tell them what you told them."
- □ Tell a story.
- Incorporate your answers to the four framing questions.



Evidence. Action. Benefit. LEADERSHIP INSTITUTE

Sound and persuasive arguments

vulnerable. Avoid making unsubstantiated claims that leave you

When making key points, cite three parts....



Evidence

Use a fact or anecdote to define the problem.

Tell a quick story about a person illustrating the problem.

Action

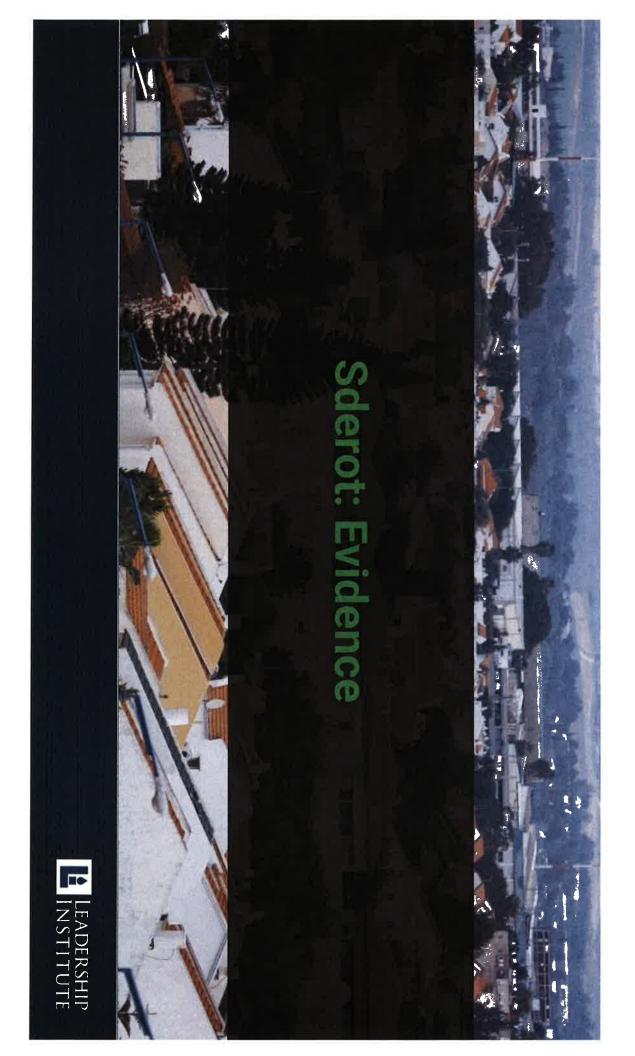
Define your solution to the problem.

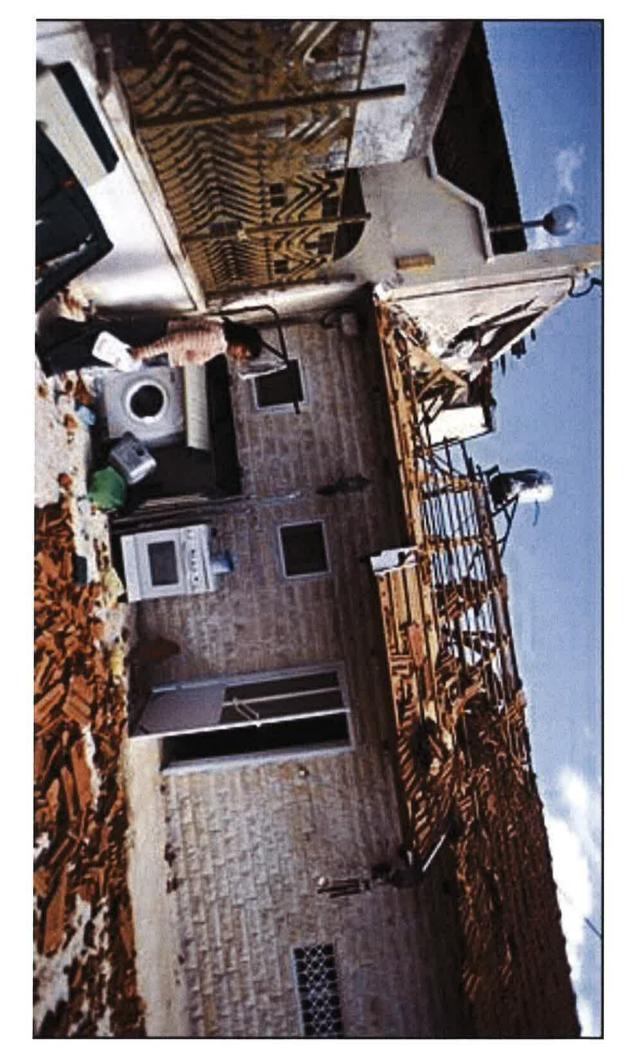
How does your idea or qualifications contribute to solving the problem?

Benefit

Describe in human terms who will benefit from your solution, and how.

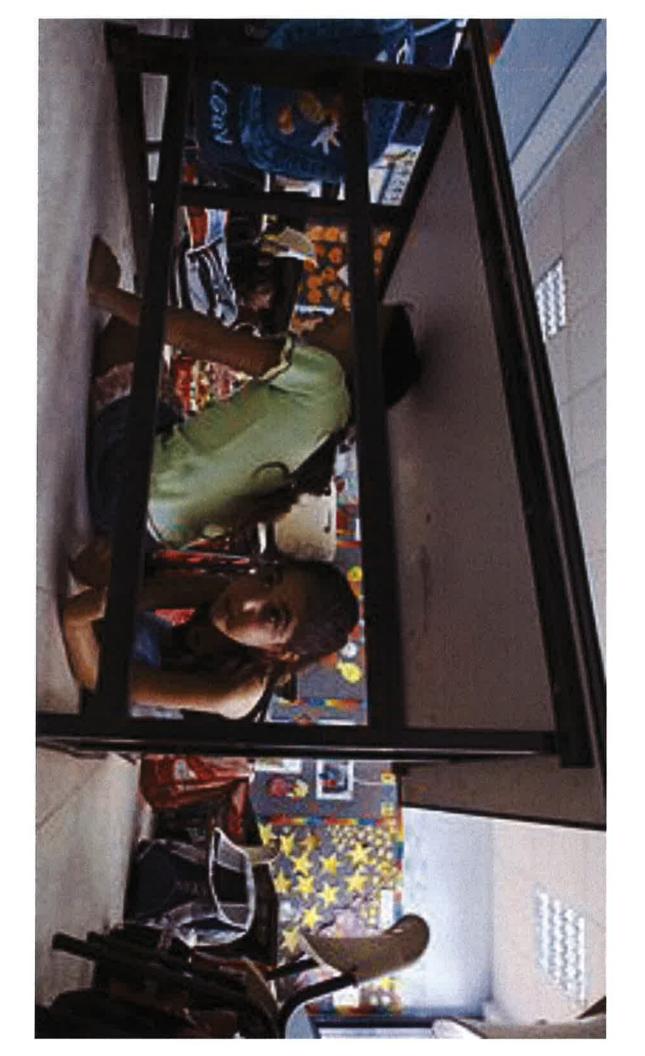


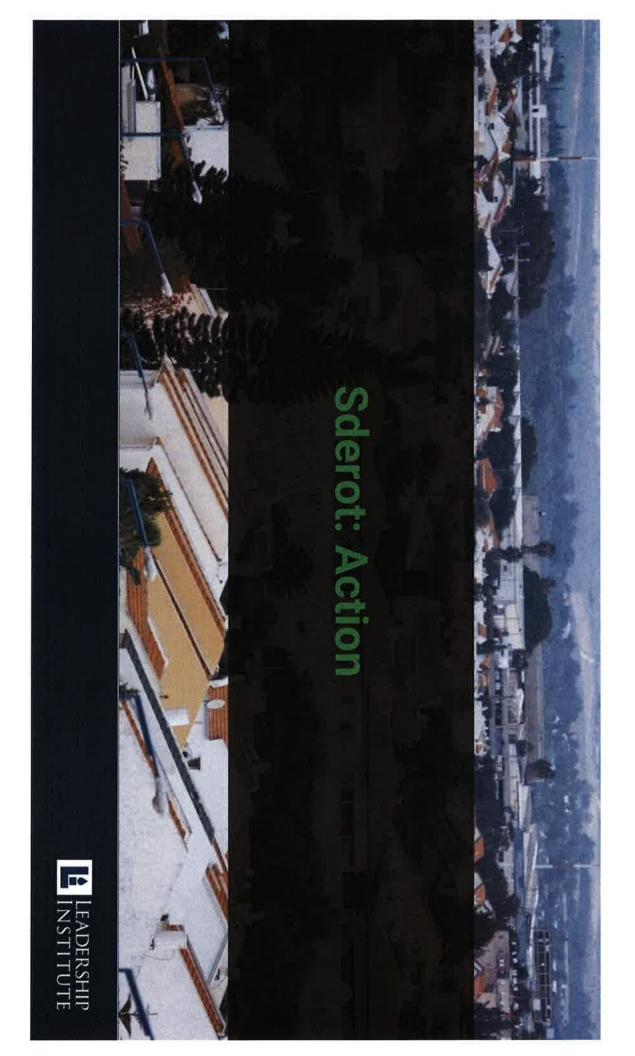


















- Restored a sense of normalcy to the region. Peace of mind for parents and kids
- Play areas double as bomb shelters, ensuring that all occupants can quickly reach safety during a rocket attack.
- The center is used for community events and as a meeting place for suffering from post-traumatic stress disorder. social service groups, and features therapy rooms to help children
- ✓ During periods of conflict, the center serves as a safe haven for children sleeping accommodations intensify and Israel launched Operation Pillar of Defense, JNF mobilized and adults. In November 2012, when attacks from Gaza began to immediately to keep the facility open 24 hours a day and provide





Use tone to give your words meaning

"WE will build a stronger Israel.



and evoke emotion Vary the pace and volume to build audience interest

Slow Soft Loud Fast Sympathy, Compassion. Anger, Outrage, Alarm. Calm, Understanding. Excitement, Enthusiasm.



just for this generation, but for eternity. That's what I'm going to do, is not just secure but is a thriving home for the Jewish people not step up, we can put ideas into action, and create a future Israel that and I'm asking you tonight if we can do it together. Thank you support Israel from afar, reasonably confident in her future security. Or we can commit to a cause that is bigger than ourselves. We can "Today each of us has a choice. We can continue to passively

tonight if we can do it together. Thank you. for...all...eternity... That's what I'm going to do...and I'm asking you "Today...each of us has a choice. We can continue to passively for the Jewish people not just for this generation...but... create a tuture Israel that is not just secure but is a thriving home ourselves. We can step up, we can put ideas into action, and security... Or we can commit to a cause that is bigger than support Israel from afar...reasonably confident in her future

Handling Q&A



Summarize





2 points

Pause









(The other) 10 commandments

- Do not receive a long, boring introduction.
- 2. Do not begin with an apology.
- Do not speak without the attention of the audience.
- 4. Do not read to your audience
- 5. Do not lecture to your audience.
- Do not yell at or argue with your audience.
- Do not bore your audience.
- Do not speak without reviewing your outline.
- Do not end without a summary.
- 10. Do not end without a specific call to action.

